

Executive

24 October 2019

Report of the Deputy Chief Executive
Portfolio of the Leader Executive Member for Policy, Strategy and
Partnerships

The Council Plan 2019-2023

Summary

1. This report presents a proposed Council Plan to cover the period 2019-2023.
2. It has been developed based on consultation with Executive Members, Council Officers, city partners and residents.
3. The plan will act as the council's corporate strategy, shaping and prioritising our work, and as a guide to those who work with us to help identify shared priorities and opportunities.

Recommendations

4. The Executive is asked to:
 - 1) Agree option 1, which approves the plan at Annex A for onward consideration at full council.
Reason: to progress the development of the Council Plan for the next 4 years

Background

5. A report to Executive in July outlined a proposed approach to developing the next council plan. This presented an Outcomes Framework of 8 areas which would be used to structure the plan and described the approach to consultation to gather the input of city partners, residents and businesses. Executive agreed the proposed approach.

Consultation

6. Consultation to inform the plan has been carried out in several streams. Firstly, an online and location based consultation took place between 12 August to 15 September. 728 people accessed the survey online, with 353 people providing a total of around 6000 comments across the 8 outcome areas. People also provided comments on consultation boards at locations across the city. A summary of this feedback is included at Annex B, with the full responses (180 pages) available on the York Open Data platform. This information provides some clear commonly-held perspectives on what each outcome means to people, what the council could do to support it, and what other people could do.
7. Secondly, discussions have been held with Executive Members to understand the policy priorities over the coming 4 years and ensure these are accurately reflected.
8. Thirdly, discussions with council officers have provided insight into existing work programmes, projects and planned work to allow assessment of the degree to which the 8 outcomes are already being addressed and highlight any gaps.
9. The combination of this information across these three consultation areas has informed the development of the proposed plan.

Monitoring, reporting and reviewing

10. The progress of the plan will be monitored through the council's Performance Management Framework, attached at Annex C. This includes the quarterly Finance and Performance reporting to Executive which will report directly against the 8 outcome areas.
11. To facilitate this, a set of Key Performance Indicators are included against each outcome. These are not all necessarily directly within the control of the council, nor do they exclusively relate to council services. But they do give an indication of whether progress is being made against each outcome at a city level.
12. As the plan will be used for 4 years, there will be significant change over that period. The context and, particularly, the actions will change over time and the plan will be reviewed annually to ensure it remains current. This may include updating the context and adding in new actions which are required to help achieve the outcomes.

Launching the Plan

13. We recognise that the value of the plan is not in the document itself but the degree to which it influences activity across the council and city over the next 4 years. The launch and communication of the plan is, therefore, very significant for the council.
14. Once the plan is approved, it will be put within the council's branding in an engaging and readable format. This will, inevitably, be a fairly long document so we will also produce a shorter summarised version and a "plan on a page". We would expect these more summarised versions to be the ones which are referred to most frequently.
15. There will be a programme of communications activity within the council to embed the plan within the working of all our teams and as a guide to our working with partners.

Options

16. Option 1 is to approve this plan at Annex A and refer to Council in order that it is adopted.
17. Option 2 is to suggest amendments or additions.

Analysis

18. Option 1 is the acceptance that the plan represents Executive's approach and programme of work to bring about the outcomes highlighted within the plan. This is the recommended option.
19. Option 2 identifies any required changes, if the plan is not felt to meet Executive's requirements.

Implications

20. The impacts of this plan at a high level are further considered within the Making Better Decisions Tool at Annex D. Whilst the plan will impact on all the standard areas listed below, most of the policies and activities included will require separate decisions from Executive or Executive Members. As these decisions are brought forward, the full implications and impacts of each will be further analysed.

- **Financial** – within the content of the draft plan (Annex A)
- **Human Resources (HR)** within the content of the draft plan (Annex A)
- **One Planet Council / Equalities** within the content of the draft plan (Annex A)
- **Legal** within the content of the draft plan (Annex A)
- **Crime and Disorder** (within the content of the draft plan (Annex A)
- **Information Technology (IT)** within the content of the draft plan (Annex A)
- **Property** – within the content of the draft plan (Annex A)

Risk Management

21. There are no identified risks in respect of the plan itself. However, as above, the specific risks related to the policies and activities proposed in the plan will be further outlined within the decision making process required for each.

Contact Details

Author:

Will Boardman
Head of Corporate Policy
and City Partnerships
 01904 553412

Chief Officer Responsible for the report:

Ian Floyd
Deputy Chief Executive

Report **Date** 11/10/19
Approved

Wards Affected: List wards or tick box to indicate all

All

For further information please contact the author of the report

Background Papers:

Developing the Next Council Plan – Executive – July 2019

<https://democracy.york.gov.uk/ielIssueDetails.aspx?IId=56460&PlanId=0&Opt=3#AI52365>

Council Plan Consultation 2019 - Report Annex - Full Comments

<https://data.yorkopendata.org/dataset/council-plan-consultation-september-2019>

Annexes

Annex A – Draft Council Plan 2019-2023

Annex B – Summary of Consultation Responses

Annex C – The Council's Performance Management Framework

Annex D – Making Better Decisions Tool