

## **Glossary**

A&E	Accident and Emergency
BCF	Better Care Fund
CAVA	City and Vale Alliance (a GP Alliance)
CCG	Clinical Commissioning Group
CVS	Centre for Voluntary Services
CYC	City of York Council
FRP	Financial Recovery Plan
FTB	Financial Turnaround Board
GP	General Practitioner
HWB	Health and Wellbeing Board
ICE	Integrated Commissioning Executive
NHS	National Health Service
RTT	Referral to Treatment Time
SHIELD	Selby area Healthcare Initiative for Enhanced Local Development (a GP Alliance)