

Laying the foundations

Embedding and extending

Financially sustainable system

2014/15 Year 1

2015/16 Year 2

2016/17 Year 3

2017/18 Year 4

2018/19 Year 5

Prevention, Self Care and Wellbeing

- Sugar / Smoking/ Alcohol/ Suicide
- Commissioning for Prevention - 5 steps
- Tackling highest health inequalities - pilot practices in deprived areas

Integrated Care

- Integration Pilots
- New models of care through integrated outcome based commissioning

Primary Care

Out of Hours Procurement

- General Practice Improvement Programme
- Fully delegated commissioning from NHSE
- Referral Support Service and risk stratification

Urgent Care

- Liaison Psychiatry; re-ablement and Rapid Assessment Team (RATS)
- Urgent Care practitioners; GP in ED
- Urgent care networks implementation

Year round system resilience work

Planned Care

- Pathway Review and Redesign
- Neurology pathway
- **MSK procurement**
- **Elective Orthopedic procurement**
- Diagnostics capacity and access
- Specialised Services and Co-commissioning

Children's and Maternity

- Children's and Family Care Act
- CAMHS
- Autism Review; Asthma
- National maternity review (Summer 2015)

Cancer, Palliative and End of Life (EOL)

- Cancer pathway review and survivorship
- Palliative Care and EOL pathway review
- National Cancer Strategy (Summer 2015)

Mental health (MH) and Learning Disability (LD)

- Transforming Care for LD
- IAPT, dementia and liaison psychiatry
- Crisis care and early psychosis intervention
- Mental health service review (CAMHS)
- Bootham inpatient redevelopment

MH and LD Procurement

Urgent care pathways embedded throughout system

Integrated systems established

- End of Life Care pathway embedded
- Self care and prevention embedded
- Mental Health pathways (including Physical Health checks) embedded

New models of Primary Care

- Expanded capacity and workforce
- Seven day services and assistive technology
- Improved premises and infrastructure
- New partnerships
- Potential for CCG co-commissioning of community dental, ophthalmic and pharmacy services

Resilient secondary care and hospital

- Sufficient capacity
- Productive and value for money services
- Seven day services and assistive technology
- Specialised services in fewer centres of excellence and co-commissioned with NHSE - stroke and trauma; renal dialysis; bariatric surgery

Modernised and accessible mental health and learning disability services

- Fit for purpose estate
- Sufficient Access
- Parity of Esteem: physical health and safeguarding the vulnerable

New system of fully Integrated Care

- Patient centred care
- New organisational forms
- Lead contractor arrangements
- Total dedicated accountable budget
- Seven day services

Life, My Health, My Way: High quality care, in the most appropriate setting, to meet the needs of our population.

Our work will deliver a sustainable and high quality health service available to all to improve health and wellbeing across the Vale of York. Targeting Health inequalities, increasing parity of esteem between physical and mental health and providing local access to care. The CCG will provide system leadership.

You said, we did	Our strategic initiatives	Enabling work	Our improvement interventions	Outcomes
<p>Help people to stay healthy</p> <p>Provide people with the opportunity to influence and change healthcare</p> <p>Ensure access to good, safe, high quality services closer to home</p> <p>Support people with long term conditions to improve quality of life</p> <p>Improve health-related quality of life and end of life care</p> <p>Implement local 'Care Hubs' across the Vale of York</p> <p>High quality mental health services for the Vale of York, with increased awareness of mental health conditions</p> <p>Ensure local healthcare services are sustainable</p> <p>Ensure people have access to world-class complex and specialist care</p> <p>Support health research in the local area</p>	<p>Prevention, Self Care and Wellbeing: help people stay healthy through informed lifestyle choices, supported self-management of long term conditions. Joint targeted activities with public health and PHE for highest inequalities</p> <p>Integrated Care: coordinate health and social care services around the needs of patients to create a fully integrated out of hospital system of care and redesigned models of community care and enhanced care in care homes</p> <p>Primary Care: improve the access of care, seven days a week through GP practices working together to support larger populations; enabling and linked to future model of integrated care</p> <p>Urgent Care: improve, coordinate and ensure resilience for all aspects of urgent care provision that ensure that patients are treated at the most appropriate place across the system</p> <p>Planned Care: enhance the referral support service to ensure the right care is delivered for patients first time. Improve productivity of elective care and ensure sufficient capacity to deliver NHS Constitution standards and patient choice</p> <p>Transformed Mental Health: improve the access and management of people with mental health needs and improve their physical health through all new models of care across system</p> <p>Children and Maternity: give children the best start in life possible, promote healthy lifestyles and supporting self-management of their conditions: maternity choice</p> <p>Cancer, Palliative and End of Life: prevention, diagnosis and treatment; survivorship and strategy</p>	<p>Delegated CCG commissioning of primary care</p> <p>Primary care improvement programme</p> <p>Workforce planning across the system</p> <p>IT connectivity and full data interoperability across the system</p> <p>Shared care record and individual care plans</p> <p>Personal Health Budgets and Integrated Personal Commissioning</p> <p>Innovative pricing and Contracting tools</p> <p>Procurement extending patient choice</p> <p>Estates and infrastructure investment</p> <p>Assistive technology and equipment</p> <p>Research and innovation</p> <p>Prescribing</p> <p>Carers and voluntary sector strategy/grant agreement</p>	<ul style="list-style-type: none"> Community engagement and empowerment - NHS Citizen embedded Joint delivery of Alcohol Strategy with PH Sugar reduction; Smoking Cessation Young offenders and veterans access <ul style="list-style-type: none"> Three integration pilots - Selby, York and Pocklington Embedding urgent care, self-care and EOL pathways in integration pilots <ul style="list-style-type: none"> Better Care Fund schemes Referral support service expansion Doctor First; Risk stratification Extended role of community pharmacy Enhanced care in Care homes <ul style="list-style-type: none"> Urgent care practitioners Psychiatric liaison and GP in ED Paediatric zero length of stay Designate and assure all urgent care facilities <ul style="list-style-type: none"> Service review and redesign to support capacity and resilience - ophthalmology, dermatology, urology Contracting of additional capacity and choice for patient access <ul style="list-style-type: none"> Mental health and LD service review and procurement Transforming LD services - self assessment and review of admissions/ registers Crisis care concordat IAPT expansion; Bootham inpatient redevelopment <ul style="list-style-type: none"> Children and Families Act EHCPs; Special educational need and looked after children Asthma, CAMHS and self-harm <ul style="list-style-type: none"> Palliative Care Review Cancer Pathway Review 	<p>Quality outcomes:</p> <ul style="list-style-type: none"> Delivering on the NHS Constitution Enhanced quality and safety of care; safeguarding Improved patient experience of care outside of hospital (12%) Increase in number of people having positive experience of hospital care Quality Premium: incentivise community and primary care focus on specific diseases and safety CQUINs: urgent care, sepsis AKI AMP Data management and interoperability targets: EPS, GMS, elective referrals <p>Health outcomes:</p> <ul style="list-style-type: none"> Reduce the potential years of life lost (15%) Reduced emergency hospital admissions (by 14%: BCF 11.7%) Increase in proportion of older people living independently at home following discharge Improve the health-related quality of life of people with LTCs Improving physical health of those with mental illness (parity of esteem) Reducing Falls Improve dementia diagnosis <p>Impact on activity 2015/16: refresh</p> <p>Impact on finances:</p> <ul style="list-style-type: none"> Financial sustainability Increase productivity of secondary elective care Contracts and Service Development Plans driving transformation Ensure value for money Contribution of QIPP schemes to financial gap of £14.7m

Our values will underpin everything we do: Quality • Governance • Engagement and co-design • Prioritisation • Equality • Sustainability • Empathy; Integrity • Respect • Courage

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